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June 3, 2022

To Shareholders with Voting Rights:

Yoshihiro Hasegawa President Harima Chemicals Group, Inc. 3-8-4 Nihonbashi, Chuo-ku, Tokyo, Japan

NOTICE OF THE 80th ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We hereby inform you that the 80th Annual General Meeting of Shareholders of Harima Chemicals Group, Inc. (the "Company") will be held as described below.

We will hold the Meeting with measures to prevent COVID-19 in place. You may exercise your voting rights in writing or via the Internet, etc. in lieu of attending the Meeting. Please review the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights in accordance with the "Guide to the Exercise of Voting Rights" (pages 2 through 3) no later than 5:20 p.m. Japan time on Wednesday, June 22, 2022.

We will live-stream the General Meeting of Shareholders on the Internet, so that you can view it from your home and other places. Please refer to the "Guide to the Live-streaming" (page 4) for details.

1. Date and Time: Thursday, June 23, 2022 at 10:00 a.m. Japan time

2. Place: Kago no ma

2F, Kakogawa Plaza Hotel

800 Mizonokuchi, Kakogawa-cho, Kakogawa-shi, Hyogo Prefecture (Please see the "Directions to the Site for the General Meeting of

Shareholders" on the back cover. (Japanese only))

3. Meeting Agenda:

Matters to be reported: 1. The Business Report and Consolidated Financial Statements for the

Company's 80th Fiscal Year (April 1, 2021 - March 31, 2022) and results of audits by the Accounting Auditor and the Audit & Supervisory Committee of the Consolidated Financial Statements

2. Non-consolidated Financial Statements for the Company's 80th Fiscal Year (April 1, 2021 - March 31, 2022)

Proposals to be resolved:

Proposal 1: Partial Amendments to the Articles of Incorporation

Proposal 2: Election of Five (5) Managing Directors (Excluding Managing Directors

Serving as Audit & Supervisory Committee Members)

Proposal 3: Election of One (1) Managing Director Serving as Audit & Supervisory

Committee Member

Proposal 4: Election of Two (2) Substitute Managing Directors Serving as Audit &

Supervisory Committee Members

Proposal 5: Revision of the Amount of Remuneration, etc. for Managing Directors

Serving as Audit & Supervisory Committee Members

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Partial Amendments to the Articles of Incorporation

1. Reason for the proposal

The amendments to the Companies Act in 2019 have allowed companies to provide shareholders with reference documents for the general meeting of shareholders, etc. electronically, and listed companies will be required to stipulate in their Articles of Incorporation that they shall provide information contained in the reference documents for the general meeting of shareholders, etc. electronically on and after September 1, 2022, the effective date of the amended Companies Act regarding measures for electronic provision.

In line with the above changes, the Company proposes partial amendments to the Articles of Incorporation as follows.

- (1) The proposed Article 14, Paragraph 1 provides that information contained in the reference documents for the general meeting of shareholders, etc. shall be provided electronically.
- (2) The purpose of the proposed Article 14, Paragraph 2 is to establish a provision to limit the scope of matters to be included in the paper copy to be sent to shareholders who have requested it.
- (3) The provisions related to the internet disclosure and deemed provision of the reference documents for the general meeting of shareholders, etc. (Article 14 of the current Articles of Incorporation) will become unnecessary and will therefore be deleted.
- (4) In line with the above establishment and deletion of the provisions, supplementary provisions related to the effective date, etc. shall be established.

(Reference)

Electronic Provision is a system that allows a company to provide shareholders with reference documents for general meeting of shareholders, etc. by posting them on its website and notifying shareholders of the website address, etc. in the paper copy.

As electronic provision will be mandatory for listed companies, the Company will apply it, starting with the next Annual General Meeting of Shareholders to be held on and after March 1, 2023.

2. Details of the amendments

The details of the amendments are as follows.

(Amended parts are underlined.)

	(Amended parts are underfined.)
Current Articles of Incorporation	Proposed Amendments
Article 14 (Internet Disclosure and Deemed	<deleted></deleted>
Provision of Reference Documents for the	
General Meeting of Shareholders, Etc.)	
The Company may, when convening a general	
meeting of shareholders, deem that it has	
provided information to shareholders	
pertaining to matters to be described or	
indicated in the reference documents for the	
general meeting of shareholders, business	
report, non-consolidated financial statements,	
and consolidated financial statements, by	
disclosing such information through the	
Internet in accordance with the provisions	
provided for in the Ordinance of the Ministry	
of Justice.	
<newly established=""></newly>	Article 14 (Measures for Electronic Provision of
	Reference Documents for the General Meeting of
	Shareholders, Etc.)
	The Company shall, when convening a general
	meeting of shareholders, provide information
	contained in the reference documents for the
	general meeting of shareholders, etc.
	electronically.
	2.Among the matters to be provided
	electronically, the Company may choose not to
	include all or part of the matters stipulated in
	the Ordinance of the Ministry of Justice in the
	paper copy to be sent to shareholders who have
	requested it by the record date for voting rights.

Current Articles of Incorporation	Proposed Amendments	
Supplementary provisions	Supplementary provisions	
<newly established=""></newly>	Article 3 The deletion of Article 14 (Internet	
	Disclosure and Deemed Provision of	
	Reference Documents for the General Meeting	
	of Shareholders, Etc.) and the establishment of	
	Article 14 (Measures for Electronic Provision	
	of Reference Documents for the General	
	Meeting of Shareholders, Etc.) shall come into	
	effect on September 1, 2022.	
	2. Notwithstanding the provision of the preceding	
	paragraph, Article 14 (Internet Disclosure and	
	<u>Deemed Provision of Reference Documents</u>	
	for the General Meeting of Shareholders, Etc.)	
	shall remain in force with respect to any	
	general meeting of shareholders held on or	
	before the end of February 2023.	
	3. These supplementary provisions shall be	
	deleted after March 1, 2023 or the date when	
	three months have passed from the date of the	
	general meeting of shareholders set forth in the	
	preceding paragraph, whichever is later.	

Proposal 2: Election of Five (5) Managing Directors (Excluding Managing Directors Serving as Audit & Supervisory Committee Members)

The terms of office for all of the six (6) Managing Directors (excluding Managing Directors serving as Audit & Supervisory Committee Members, the same shall apply hereinafter in this Proposal) will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the Company proposes the election of five (5) Managing Directors.

The candidates for Managing Directors have been determined at the Board of Managing Directors meeting following the deliberations of the Nomination and Remuneration Committee, a voluntary advisory body, a majority of which shall consist of Independent Outside Officers and which shall be chaired by an Independent Outside Officer. In addition, no objections were raised in the review at the Audit & Supervisory Committee.

The candidates for Managing Directors are as follows:

No.	Nam	e	Current positions and responsibilities at the Company
1	Yoshihiro Hasegawa [Reappointment]		President
2	Teruo Kaneshiro	[Reappointment]	Senior Executive Managing Director
2	Teruo ixanesimo	[Reappointment]	Senior Managing Executive Officer
			Senior Executive Managing Director
			Senior Managing Executive Officer
3	Ichiro Taninaka	[Reappointment]	Resins & Tall Oil Products Business Exercise Control
			President and CEO, LAWTER B.V.
			Executive Managing Director
4	Tsutomu Nishioka	[Reappointment]	Managing Executive Officer
4			R&D Exercise Control
			R&D Company President
			Executive Managing Director
5	Shunichiro Taoka [[Pagnaintmant]	Managing Executive Officer
)		[Reappointment]	Global Business Director
			Corporate Planning Director

No.	Name (Date of birth)	Care	Number of shares of the Company held			
1	Yoshihiro Hasegawa (August 30, 1947) [Reappointment]	April 1977 December 1977 August 1983 June 1985 May 1988 June 1988 November 1994 April 2004 October 2012 June 2014	Joined the Company Managing Director Executive Managing Director Vice President President, Harima Shoji, Inc. (currently Harima Trading, Inc.) (current position) President, the Company (current position) President, Harima M.I.D., Inc. (current position) Chairman, Shorai Foundation for Science and Technology (current position) President, Harima Chemicals, Inc. (current position) Chairman LAWTER B.V. (current position)	125,844		
	June 2014 Chairman, LAWTER B.V. (current position) [Reason for nomination as candidate for Managing Director]					

Mr. Yoshihiro Hasegawa has been in charge of management of the Group as Managing Director for many years. He possesses a proven track record of having led the entire Group to date as well as a wealth of experience and high level of insight in overall management. The Company has judged that they are indispensable to the management of the Group, and therefore determined that he is qualified to continue to serve as Managing Director.

		April 1973	Joined Kobe Bank (currently Sumitomo Mitsui	
			Banking Corporation)	
		June 2004	Managing Director	
		June 2009	Management Senior Division Manager	
		June 2010	Executive Managing Director	
	Teruo Kaneshiro	October 2012	Accounting Director, General Affairs Director,	
	(December 31, 1950)		Legal Affairs Director, Human Resources Director,	
			Public Relations Director	81,289
	[Reappointment]	October 2012	Managing Director, Harima Chemicals, Inc.	
		June 2014	Head Office Group Management Control, the	
2			Company	
		June 2016	Senior Executive Managing Director (current	
			position)	
		June 2016	Senior Managing Executive Officer (current	
			position)	
		April 2020	Nomination and Remuneration Committee	
			Member (current position)	

[Reason for nomination as candidate for Managing Director]

Mr. Teruo Kaneshiro possesses a proven track record of having significantly contributed to the establishment of the management division of the Group over many years as well as a wealth of experience and high level of insight in overall management. The Company has judged that they are indispensable to the management of the Company, and therefore determined that he is qualified to continue to serve as Managing Director.

No.	Name (Date of birth)	Car	Number of shares of the Company held	
No.	- :	April 1993 April 2005 June 2008 June 2010 January 2011 October 2012 October 2012 June 2014 June 2014 June 2014 June 2020 June 2020 June 2021 June 2021	Joined the Company Development Director, Central Research Laboratory Operating Officer Managing Director Corporate Planning Director Information System Director Auditing Director, Operation Director Executive Managing Director Managing Executive Officer President and CEO, LAWTER B.V. (current position) Senior Executive Managing Director, the Company (current position) Senior Managing Executive Officer (current position) Resins & Tall Oil Products Business Exercise Control (current position) Managing Director, Harima Chemicals, Inc.	shares of the Company held
			(current position)	

[Reason for nomination as candidate for Managing Director]

Mr. Ichiro Taninaka possesses a proven track record of having led the R&D Exercise of the Group over many years as well as a wealth of experience and high level of insight in overall management. He is also responsible for the management of LAWTER B.V., a major overseas business of the Company, as President and CEO. The Company has judged that they are indispensable to the management of the Company, and therefore determined that he is qualified to continue to serve as Managing Director.

		April 1985	Joined Nitto Denko Corporation	
	Tsutomu Nishioka (December 16, 1962)	June 2015	Senior Vice President and Board Member, General Manager, CTO Corporate Technology Sector	
	(December 10, 1902)	December 2016	Advisor, the Company	12 505
	[Reappointment]	April 2017	Managing Executive Officer (current position)	13,505
	[Keappointment]	June 2017	Executive Managing Director (current position)	
4		June 2017	R&D Exercise Control (current position)	
		June 2017	R&D Company President (current position)	

[Reason for nomination as candidate for Managing Director]

Mr. Tsutomu Nishioka possesses a wealth of experience and high level of insight as a R&D person over many years. The Company has judged that they are indispensable to the management of the Company, and therefore determined that he is qualified to continue to serve as Managing Director.

No.	Name (Date of birth)	Car	Number of shares of the Company held	
5	Shunichiro Taoka (October 21, 1959) [Reappointment]	April 1982 August 2008 October 2012 October 2013 June 2015 June 2017 June 2017 June 2017 June 2017 June 2017 June 2021 June 2021	Joined Taiyo Kobe Bank (currently Sumitomo Mitsui Banking Corporation) General Manager attached to Business Audit Department (New York) Auditing Director, the Company Operating Officer Global Business Group Director Managing Director Senior Operating Officer Global Business Director (current position) Corporate Planning Director (current position) Executive Managing Director (current position) Managing Executive Officer (current position)	11,939

[Reason for nomination as candidate for Managing Director]

Mr. Shunichiro Taoka possesses a high level of insight based on his many years of experience in global business and wealth of experience in overall corporate management including overseas subsidiaries. The Company has judged that they are indispensable to the management of the Group, and therefore determined that he is qualified to continue to serve as Managing Director.

Notes: 1. Mr. Yoshihiro Hasegawa, a candidate for Managing Director, concurrently serves as President of Harima Chemicals, Inc., from which the Company has received a debt guarantee.

- 2. Mr. Yoshihiro Hasegawa, a candidate for Managing Director, concurrently serves as President of Harima Trading, Inc., to which the Company has provided intra-group loans.
- 3. Mr. Yoshihiro Hasegawa, a candidate for Managing Director, concurrently serves as President of Harima M.I.D., Inc., to which the Company has provided intra-group loans.
- 4. There are no special interests between the other candidates for Managing Directors and the Company.
- 5. The number of shares of the Company held by each candidate includes the candidate's equity interest in the Harima Chemicals Officers' Shareholding Association.
- 6. The Company has entered into a directors and officers liability insurance agreement (management risk protection insurance agreement) with an insurance company, as stipulated in Article 430-3, Paragraph 1 of the Companies Act, which is scheduled to be renewed in July 2022. The insurance agreement covers legal expenses and monetary damages to be borne by insureds arising from corporate litigations, third party litigations, and derivative lawsuits. The details of the agreement are as stated in the Business Report (page 32). If each candidate is reelected, he/she will be included as insured under said insurance agreement.

Proposal 3: Election of One (1) Managing Director Serving as Audit & Supervisory Committee Member

To further strengthen corporate governance, the Company proposes the election of one (1) Managing Director serving as Audit & Supervisory Committee Member.

The candidate for Managing Director serving as Audit & Supervisory Committee Member has been determined at the Board of Managing Directors meeting following the deliberations of the Nomination and Remuneration Committee, a voluntary advisory body, a majority of which shall consist of Independent Outside Officers and which shall be chaired by an Independent Outside Officer. In addition, the Audit & Supervisory Committee has given its prior consent to this Proposal.

The candidate for Managing Director serving as Audit & Supervisory Committee Member is as follows.

Name (Date of birth)	Career summary, positions and significant concurrent positions		Number of shares of the Company held
Yuka Hayashi (February 18, 1961) [New appointment] [Outside]	September 1985 April 1991 August 1998 July 2010 September 2015 September 2019	Joined Minato Audit Corporation (currently Ernst & Young ShinNihon LLC) Registered as a certified public accountant (to present) Member (currently Partner), Century Audit Corporation (currently Ernst & Young ShinNihon LLC) Senior Partner (currently Partner), ShinNihon & Co. (currently Ernst & Young ShinNihon LLC) Governance Council member, Ernst & Young ShinNihon LLC Vice-Chairperson, Governance Council, Member, Audit Committee	О

[Reason for nomination as candidate for Managing Director serving as Audit & Supervisory Committee Member] Ms. Yuka Hayashi has been involved in accounting audit of corporations as a certified public accountant, and possesses a high level of knowledge and extensive experience. Although she has not been directly involved in corporate management, the Company has determined that she is qualified to serve as Managing Director serving as Audit & Supervisory Committee Member based on her experience and knowledge. The Company expects her to provide oversight and advice on the business execution system and initiatives to address management issues of the Company, etc. in her capacity as a corporate accounting expert if she is elected.

Notes: 1. There are no special interests between a candidate for Managing Director serving as Audit & Supervisory Committee Member and the Company.

- 2. Ms. Yuka Hayashi is a candidate for Outside Managing Director.
- 3. The Company has obtained prior consent from Ms. Yuka Hayashi to assume the position of Outside Managing Director serving as Audit & Supervisory Committee Member of the Company as of July 1, 2022 on the condition that this Proposal is approved.
- 4. The outline of a liability limitation agreement that the Company has entered into with Outside Managing Director is as follows. The Company plans to enter into an agreement with Ms. Yuka Hayashi in accordance with the provisions of Article 427, Paragraph 1 of the Companies Act and the Articles of Incorporation of the Company to limit her liability for damages, as stipulated

- in Article 423, Paragraph 1 of the Companies Act. The limit of liability for damages under the agreement is the minimum amount set forth by laws and regulations.
- 5. The Company plans to file with the Tokyo Stock Exchange a notification to establish that Ms. Yuka Hayashi is an Independent Officer.
- 6. The Company has entered into a directors and officers liability insurance agreement (management risk protection insurance agreement) with an insurance company, as stipulated in Article 430-3, Paragraph 1 of the Companies Act, which is scheduled to be renewed in July 2022. The insurance agreement covers legal expenses and monetary damages to be borne by insureds arising from corporate litigations, third party litigations, and derivative lawsuits. The details of the agreement are as stated in the Business Report (page 32). If the candidate is elected, she will be included as insured under said insurance agreement.

(Reference) Expertise and Experience of Managing Directors (skills matrix)

When Proposals 2 and 3 are approved as originally proposed at this Annual General Meeting of Shareholders, expertise and experience possessed by each Managing Director are as follows.

Current position and responsibilities	Corporate management	Financial accounting	Legal	Internationality	R&D/ Manufacturing	ESG
President						
	_					
Senior Executive Managing						
Director	•	•				
Senior Managing Executive Officer						
Senior Executive Managing						
Director						
Senior Managing Executive Officer						
Resins & Tall Oil Products	_			_	_	
Business Exercise Control						
President and CEO, LAWTER B.V.						
Executive Managing Director						
Managing Executive Officer						
R&D Exercise Control	_			•	_	
R&D Company President						
Executive Managing Director						
Managing Executive Officer						
Global Business Director	_	_		•		
Corporate Planning Director						
& Supervisory Committee Member						
Managing Director serving as Audit						
& Supervisory Committee Member			•			
(Outside)						
Managing Director serving as Audit						
& Supervisory Committee Member	•	•		•		•
(Outside)						
Managing Director serving as Audit						
& Supervisory Committee Member		•				
(Outside)			1			
	President Senior Executive Managing Director Senior Managing Executive Officer Senior Executive Managing Director Senior Managing Executive Officer Resins & Tall Oil Products Business Exercise Control President and CEO, LAWTER B.V. Executive Managing Director Managing Executive Officer R&D Exercise Control R&D Company President Executive Managing Director Managing Executive Officer Global Business Director Corporate Planning Director Managing Director serving as Audit & Supervisory Committee Member (Outside) Managing Director serving as Audit & Supervisory Committee Member (Outside) Managing Director serving as Audit & Supervisory Committee Member (Outside) Managing Director serving as Audit	President Senior Executive Managing Director Senior Managing Executive Officer Senior Executive Managing Director Senior Managing Executive Officer Resins & Tall Oil Products Business Exercise Control President and CEO, LAWTER B.V. Executive Managing Director Managing Executive Officer R&D Exercise Control R&D Company President Executive Managing Director Managing Executive Officer Global Business Director Corporate Planning Director Managing Director serving as Audit & Supervisory Committee Member (Outside) Managing Director serving as Audit & Supervisory Committee Member (Outside) Managing Director serving as Audit & Supervisory Committee Member (Outside) Managing Director serving as Audit & Supervisory Committee Member (Outside) Managing Director serving as Audit & Supervisory Committee Member (Outside) Managing Director serving as Audit & Supervisory Committee Member (Outside)	President Senior Executive Managing Director Senior Managing Executive Officer Senior Executive Managing Director Senior Executive Managing Director Senior Managing Executive Officer Resins & Tall Oil Products Business Exercise Control President and CEO, LAWTER B.V. Executive Managing Director Managing Executive Officer R&D Exercise Control R&D Company President Executive Managing Director Managing Executive Officer Global Business Director Corporate Planning Director Managing Director serving as Audit & Supervisory Committee Member (Outside) Managing Director serving as Audit & Supervisory Committee Member (Outside) Managing Director serving as Audit & Supervisory Committee Member (Outside) Managing Director serving as Audit & Supervisory Committee Member (Outside)	President Senior Executive Managing Director Senior Managing Executive Officer Senior Managing Executive Officer Senior Managing Executive Officer Resins & Tall Oil Products Business Exercise Control President and CEO, LAWTER B.V. Executive Managing Director Managing Executive Officer R&D Exercise Control R&D Company President Executive Managing Director Managing Executive Officer Global Business Director Corporate Planning Director Managing Director serving as Audit & Supervisory Committee Member (Outside) Managing Director serving as Audit & Supervisory Committee Member (Outside) Managing Director serving as Audit & Supervisory Committee Member (Outside) Managing Director serving as Audit & Supervisory Committee Member (Outside)	President Senior Executive Managing Director Senior Managing Executive Officer Senior Executive Managing Director Senior Managing Executive Officer Resins & Tall Oil Products Business Exercise Control President and CEO, LAWTER B.V. Executive Managing Director Managing Executive Officer R&D Exercise Control R&D Company President Executive Managing Director Managing Executive Officer Global Business Director Corporate Planning Director Managing Director serving as Audit & Supervisory Committee Member Managing Director serving as Audit & Supervisory Committee Member Managing Director serving as Audit & Supervisory Committee Member (Outside) Managing Director serving as Audit & Supervisory Committee Member (Outside) Managing Director serving as Audit & Supervisory Committee Member (Outside)	President Senior Executive Managing Director Senior Managing Executive Officer Senior Managing Executive Officer Senior Managing Executive Officer Senior Managing Executive Officer Resins & Tall Oil Products Business Exercise Control President and CEO, LAWTER B.V. Executive Managing Director Managing Executive Officer R&D Exercise Control R&D Company President Executive Managing Director Managing Executive Officer Global Business Director Corporate Planning Director Managing Director serving as Audit & Supervisory Committee Member (Outside) Managing Director serving as Audit & Supervisory Committee Member (Outside) Managing Director serving as Audit & Supervisory Committee Member (Outside) Managing Director serving as Audit & Supervisory Committee Member (Outside)

^{*} The matrix above does not describe all knowledge and experiences possessed by each Managing Director.

Proposal 4: Election of Two (2) Substitute Managing Directors Serving as Audit & Supervisory Committee Members

To prepare for any situation in which the number of Managing Directors serving as Audit & Supervisory Committee Members falls below the number prescribed by laws and regulations, the Company proposes the election of two (2) Substitute Managing Directors serving as Audit & Supervisory Committee Members in advance. The Company proposes to elect Mr. Daizo Matsuoka as a substitute for Mr. Tatsuya Michigami, Mr. Tsuneo Takahashi, and Ms. Yuka Hayashi who are Outside Managing Directors serving as Audit & Supervisory Committee Members, and Mr. Akio Kawabata as a substitute for Mr. Hideo Yamada who is Managing Director serving as Audit & Supervisory Committee Member.

The candidates for substitute Managing Directors serving as Audit & Supervisory Committee Members have been determined at the Board of Managing Directors meeting following the deliberations of the Nomination and Remuneration Committee, a voluntary advisory body, a majority of which shall consist of Independent Outside Officers and which shall be chaired by an Independent Outside Officer. In addition, the Audit & Supervisory Committee has given its prior consent to this Proposal.

The candidates for Substitute Managing Directors serving as Audit & Supervisory Committee Members are as follows.

No.	Name (Date of birth)	Care	Number of shares of the Company held	
1	Daizo Matsuoka (December 28, 1939)	April 1958 Employed by Osaka Regional Taxation Bureau July 1994 Director, Corporation Taxation Division July 1997 Deputy Commissioner (Collection) September 1998 Established Matsuoka Tax Accountant Office (to present)		0
2	Akio Kawabata (October 23, 1958)	April 1983 March 2002 June 2015 March 2019	Joined the Company Section 2 Director, Central Research Laboratory Internal Control Director (current position) Auditing Director (current position)	600

Notes: 1. There are no special interests between each candidate for Substitute Managing Director serving as Audit & Supervisory Committee Member and the Company.

- 2. Mr. Daizo Matsuoka is a candidate for Substitute Outside Managing Director serving as Audit & Supervisory Committee Member.
- 3. Reason for nomination of Mr. Daizo Matsuoka as candidate for Substitute Outside Managing Director serving as Audit & Supervisory Committee Member: although Mr. Daizo Matsuoka has not been involved in corporate management other than as Outside Managing Director serving as Audit & Supervisory Committee Member, the Company has determined to nominate him as a candidate for Substitute Outside Managing Director serving as Audit & Supervisory Committee Member in the expectation that he will utilize his knowledge and experience he has fostered over his years of tax practice in the audit system of the Company if he assumes office as Outside Managing Director.
- 4. If Mr. Daizo Matsuoka assumes office as Managing Director serving as Audit & Supervisory Committee Member, the Company plans to enter into a liability limitation agreement with him in accordance with Article 427, Paragraph 1 of the Companies Act. The limit of liability for damages for Managing Director serving as Audit & Supervisory Committee Member under the

- agreement shall be the minimum liability amount stipulated in Article 425, Paragraph 1 of the Companies Act.
- 5. If Mr. Daizo Matsuoka assumes office as Managing Director serving as Audit & Supervisory Committee Member, the Company plans to file with the Tokyo Stock Exchange a notification to establish that he is an Independent Officer.
- 6. The Company has entered into a directors and officers liability insurance agreement (management risk protection insurance agreement) with an insurance company, as stipulated in Article 430-3, Paragraph 1 of the Companies Act, which is scheduled to be renewed in July 2022. The insurance agreement covers legal expenses and monetary damages to be borne by insureds arising from corporate litigations, third party litigations, and derivative lawsuits. The details of the agreement are as stated in the Business Report (page 32). If the candidate assumes office as Managing Director serving as Audit & Supervisory Committee Member, he will be included as insured under said insurance agreement.

Proposal 5: Revision of the Amount of Remuneration, etc. for Managing Directors Serving as Audit & Supervisory Committee Members

At the 73rd Annual General Meeting of Shareholders held on June 25, 2015, it was approved that the total amount of remuneration for Managing Directors serving as Audit & Supervisory Committee Members shall be set within 48 million yen per annum and has remained unchanged to this day. In order to respond to an increase in the number of Managing Directors serving as Audit & Supervisory Committee Members, etc. for the purpose of further strengthening the Company's corporate governance structure, pursuant to the provisions of Article 361, Paragraphs 1 and 2 of the Companies Act, the Company proposes to revise the total amount of remuneration for Managing Directors serving as Audit & Supervisory Committee Members to within 65 million yen per annum, also taking into consideration the economic environment and other circumstances.

This proposal has been resolved at the Board of Managing Directors meeting following comprehensive consideration of the Company's management structure, future changes in economic environment, and other factors, based on the report of the Nomination and Remuneration Committee that it is in line with the "Policy for Determining the Amount of Remuneration, etc. for Managing Directors or Its Calculation Method (Determination Policy)" as stated in the Business Report (page 33). Therefore, the Company believes that details of this proposal are reasonable.

Currently, the number of Managing Directors serving as Audit & Supervisory Committee Members is three (3) (including two (2) Outside Managing Directors serving as Audit & Supervisory Committee Members), and the number of Managing Directors serving as Audit & Supervisory Committee Members as stipulated in Article 17 of the Articles of Incorporation of the Company shall be five (5) or less. If Proposal 3 is approved as originally proposed, the number of Managing Directors serving as Audit & Supervisory Committee Members will be four (4) (including three (3) Outside Managing Directors serving as Audit & Supervisory Committee Members).