

# Consolidated Balance Sheets

連結貸借対照表

(¥Million/百万円)

| Fiscal Year  | 年度                    | 1996          | 1997          | 1998          | 1999          | 2000          | 2001          | 2002          | 2003          | 2004          | 2005          | 2006          | 2007          | 2008          | 2009          | 2010           |
|--|-----------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| <b>&lt;Assets&gt;</b>  |                       |               |               |               |               |               |               |               |               |               |               |               |               |               |               |                |
| <b>Current Assets</b>  |                       |               |               |               |               |               |               |               |               |               |               |               |               |               |               |                |
| Cash and Deposits  | 現金                    | 11,039        | 10,255        | 10,013        | 10,039        | 5,077         | 3,816         | 3,352         | 4,233         | 3,203         | 3,288         | 2,299         | 3,030         | 3,965         | 3,306         | 5,961          |
| Trade Notes & Accounts Receivable  | 受取手形・売掛金              | 11,610        | 11,634        | 10,397        | 11,250        | 11,732        | 10,116        | 8,445         | 8,299         | 9,837         | 11,302        | 13,432        | 13,124        | 10,174        | 12,463        | 17,113         |
| Marketable Securities  | 有価証券                  | 2,287         | 2,239         | 2,070         | 2,128         | 99            | -             | -             | 517           | 53            | -             | 111           | -             | -             | -             | -              |
| Inventories  | たな卸資産                 | 2,277         | 2,247         | 2,045         | 2,816         | 2,802         | 3,248         | 2,596         | 2,772         | 2,894         | 3,826         | 4,220         | 5,966         | 5,264         | 5,094         | 10,433         |
| Deferred tax assets-current  | 繰延税金資産(流動)            | -             | -             | -             | 192           | 92            | 162           | 161           | 243           | 205           | 215           | 205           | 607           | 633           | 772           | 410            |
| Others   | その他の流動資産              | 187           | 514           | 387           | 616           | 440           | 608           | 558           | 452           | 565           | 704           | 438           | 620           | 428           | 497           | 2,447          |
| Less : Allowance for Doubtful Accounts   | 貸倒引当金                 | △ 90          | △ 460         | △ 65          | △ 68          | △ 48          | △ 65          | △ 43          | △ 21          | △ 39          | △ 34          | △ 45          | △ 38          | △ 33          | △ 49          | △ 38           |
| <b>Total Current Assets</b>  | <b>流動資産合計</b>         | <b>27,311</b> | <b>26,430</b> | <b>24,849</b> | <b>26,975</b> | <b>20,196</b> | <b>17,886</b> | <b>15,070</b> | <b>16,497</b> | <b>16,720</b> | <b>19,302</b> | <b>20,662</b> | <b>23,311</b> | <b>20,432</b> | <b>22,084</b> | <b>36,328</b>  |
| <b>Fixed Assets</b>  |                       |               |               |               |               |               |               |               |               |               |               |               |               |               |               |                |
| Tangible Fixed Assets  | 有形固定資産                | 19,956        | 20,007        | 19,539        | 20,963        | 22,351        | 21,688        | 21,274        | 20,518        | 21,074        | 17,191        | 17,431        | 17,850        | 16,982        | 17,250        | 21,231         |
| Intangible Fixed Assets  | 無形固定資産                | 130           | 139           | 125           | 133           | 115           | 116           | 117           | 107           | 124           | 293           | 254           | 222           | 923           | 801           | 1,137          |
| Consolidation Adjust Account   | 連結調整勘定                | -             | -             | -             | 1             | 1             | 6             | 4             | 2             | 6             | -             | -             | -             | -             | -             | -              |
| Investments & Others   | 投資等                   | 6,505         | 6,483         | 6,133         | 5,637         | 7,735         | 7,358         | 6,435         | 9,732         | 8,170         | 9,124         | 7,818         | 6,040         | 5,014         | 5,364         | 4,996          |
| Deferred tax assets-non current  | 繰延税金資産(固定)            | -             | -             | -             | 403           | 1,088         | 1,265         | 1,779         | 468           | 462           | 132           | 79            | 1,364         | 1,490         | 452           | 301            |
| Less : Allowance for Doubtful Accounts   | 貸倒引当金                 | △ 364         | △ 27          | △ 21          | △ 21          | △ 82          | △ 85          | △ 95          | △ 55          | △ 57          | △ 58          | △ 58          | △ 93          | △ 26          | △ 13          | △ 13           |
| <b>Total Fixed Assets</b>  | <b>固定資産合計</b>         | <b>26,228</b> | <b>26,602</b> | <b>25,775</b> | <b>27,118</b> | <b>31,210</b> | <b>30,350</b> | <b>29,515</b> | <b>30,773</b> | <b>30,882</b> | <b>26,684</b> | <b>25,525</b> | <b>25,384</b> | <b>24,385</b> | <b>23,855</b> | <b>27,654</b>  |
| Consolidation Adjust Account   | 連結調整勘定                | 2             | 1             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -              |
| Foreign Currency Translation Adjustments   | 為替換算調整                | 324           | 293           | 566           | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -              |
| <b>Total Assets</b>  | <b>資産合計</b>           | <b>53,866</b> | <b>53,327</b> | <b>51,191</b> | <b>54,727</b> | <b>51,406</b> | <b>48,237</b> | <b>44,586</b> | <b>47,271</b> | <b>47,603</b> | <b>45,986</b> | <b>46,188</b> | <b>48,696</b> | <b>44,818</b> | <b>45,939</b> | <b>63,983</b>  |
| <b>&lt;Liabilities &amp; Shareholders' Equity&gt;</b>                                      |                       |               |               |               |               |               |               |               |               |               |               |               |               |               |               |                |
| <b>Current Liabilities</b>   |                       |               |               |               |               |               |               |               |               |               |               |               |               |               |               |                |
| Trade Notes & Accounts Payable   | 支払手形・買掛金              | 6,730         | 6,536         | 5,110         | 4,979         | 4,768         | 3,644         | 3,691         | 4,050         | 4,846         | 5,694         | 6,154         | 6,913         | 4,615         | 4,486         | 8,787          |
| Short-Term Debt  | 短期借入金                 | 8,486         | 9,275         | 9,330         | 11,056        | 10,620        | 10,685        | 7,843         | 7,334         | 7,139         | 8,661         | 5,650         | 7,140         | 7,455         | 7,213         | 17,869         |
| Convertible Bond Due within One Year   | 一年以内償還転換社債            | -             | -             | -             | -             | 3,769         | -             | -             | -             | -             | -             | -             | -             | -             | -             | -              |
| Lease Obligations  | リース債務                 | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 36            | 37            | 36             |
| Accrued Income Taxes   | 未払事業税・法人税             | 574           | 585           | 40            | 736           | 49            | 41            | 324           | 679           | 296           | 376           | 551           | 112           | 91            | 101           | 411            |
| Deferred tax liabilities-current   | 繰延税金負債                | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 48             |
| Allowance for Directors' Bonuses   | 役員賞与引当金               | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 26            | 30            | -             | 29            | 66             |
| Others   | その他の流動負債              | 906           | 1,155         | 1,438         | 2,040         | 2,289         | 1,508         | 1,516         | 1,339         | 1,712         | 2,099         | 1,887         | 2,186         | 1,402         | 1,786         | 3,430          |
| <b>Total Current Liabilities</b>   | <b>流動負債合計</b>         | <b>17,149</b> | <b>18,008</b> | <b>15,919</b> | <b>18,811</b> | <b>21,497</b> | <b>15,880</b> | <b>13,376</b> | <b>13,404</b> | <b>13,995</b> | <b>16,831</b> | <b>14,270</b> | <b>16,382</b> | <b>13,601</b> | <b>13,655</b> | <b>30,650</b>  |
| <b>Long-Term Liabilities</b>   |                       |               |               |               |               |               |               |               |               |               |               |               |               |               |               |                |
| Convertible Bond   | 転換社債                  | 5,000         | 4,300         | 4,003         | 3,769         | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -              |
| Long-Term Debt over One Year   | 長期借入金                 | 1,760         | 953           | 1,113         | 1,192         | 1,091         | 4,769         | 4,107         | 3,491         | 3,027         | 132           | 1,945         | 1,525         | 1,393         | 1,143         | 555            |
| Lease Obligations  | リース債務                 | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 317           | 328           | 612            |
| Deposits on Contract   | 預り保証金                 | 3,401         | 2,900         | 2,719         | 2,561         | 2,299         | 2,097         | 1,928         | 1,818         | 1,739         | 1,672         | 1,520         | 1,371         | 1,233         | 1,170         | 1,128          |
| Deferred tax liabilities-non current   | 繰延税金負債(固定)            | -             | -             | -             | -             | -             | 20            | 1             | -             | -             | 361           | 60            | 3             | 19            | 53            | 229            |
| Allowance for Employee Retirement Benefits   | 退職給付引当金               | -             | -             | -             | -             | 92            | 89            | 135           | 312           | 165           | 283           | 366           | 429           | 539           | 665           | 772            |
| Allowance for Director and Corporate Auditor Retirement Benefits                           | 役員退職慰労引当金             | -             | 286           | 586           | 612           | 644           | 672           | 638           | 664           | 672           | 711           | 737           | 292           | 336           | 370           | 418            |
| Asset retirement obligations   | 資産除去債務                | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 44             |
| Consolidation Adjust Account   | 連結調整勘定                | -             | -             | -             | -             | -             | -             | -             | -             | -             | 0             | -             | -             | -             | -             | -              |
| Negative Goodwill  | 負ののれん                 | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 1             | -             | -             | -             | -              |
| Others   | その他固定負債               | 47            | 117           | 34            | 47            | -             | -             | -             | -             | -             | 4             | -             | 118           | 197           | 234           | 258            |
| <b>Total Long-Term Liabilities</b>   | <b>固定負債合計</b>         | <b>10,208</b> | <b>8,557</b>  | <b>8,458</b>  | <b>8,183</b>  | <b>4,127</b>  | <b>7,649</b>  | <b>6,811</b>  | <b>6,287</b>  | <b>5,605</b>  | <b>3,166</b>  | <b>4,632</b>  | <b>3,739</b>  | <b>4,037</b>  | <b>3,967</b>  | <b>4,019</b>   |
| <b>Total Liabilities</b>   | <b>負債合計</b>           | <b>27,358</b> | <b>26,566</b> | <b>24,377</b> | <b>26,995</b> | <b>25,624</b> | <b>23,529</b> | <b>20,188</b> | <b>19,691</b> | <b>19,601</b> | <b>19,997</b> | <b>18,902</b> | <b>20,122</b> | <b>17,638</b> | <b>17,622</b> | <b>34,669</b>  |
| <b>Minority Shareholders' Interests</b>  |                       |               |               |               |               |               |               |               |               |               |               |               |               |               |               |                |
| Minority Shareholders' Interests   | 少数株主持分                | -             | -             | 43            | 686           | 702           | 664           | 638           | 675           | 526           | 555           | -             | -             | -             | -             | -              |
| <b>&lt;Shareholders' Equity&gt;</b>  |                       |               |               |               |               |               |               |               |               |               |               |               |               |               |               |                |
| <b>Common stock</b>  |                       |               |               |               |               |               |               |               |               |               |               |               |               |               |               |                |
| Capital surplus  | 資本剰余金                 | 9,744         | 9,744         | 9,744         | 9,744         | 9,744         | 9,744         | 9,744         | 9,744         | 9,744         | 9,744         | 9,744         | 9,744         | 9,744         | 9,744         | 9,744          |
| Legal Reserve  | 利益準備金                 | 381           | 410           | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -              |
| Retained Earnings  | 利益剰余金                 | 6,371         | 6,593         | 7,013         | 7,288         | 7,236         | 6,266         | 5,513         | 6,440         | 7,412         | 4,721         | -             | -             | -             | -             | -              |
| Unrealized holding gain (loss) on securities   | その他有価証券評価差額金          | -             | -             | -             | -             | △ 1,349       | △ 1,494       | △ 1,136       | 1,179         | 826           | 1,478         | -             | -             | -             | -             | -              |
| Foreign Currency Translation Adjustment  | 為替換算調整勘定              | -             | -             | -             | -             | △ 564         | △ 485         | △ 346         | △ 441         | △ 483         | △ 480         | -             | -             | -             | -             | -              |
| Treasury Stock   | 自己株式                  | △ 1           | △ 0           | △ 0           | △ 0           | △ 0           | △ 0           | △ 27          | △ 30          | △ 37          | △ 44          | -             | -             | -             | -             | -              |
| <b>Total Shareholders' Equity</b>  | <b>資本合計</b>           | <b>26,508</b> | <b>26,760</b> | <b>26,771</b> | <b>27,045</b> | <b>25,079</b> | <b>24,042</b> | <b>23,759</b> | <b>26,905</b> | <b>27,475</b> | <b>25,433</b> | -             | -             | -             | -             | -              |
| <b>Total Liabilities &amp; Minority Shareholders' Interests &amp; Shareholders' Equity</b> | <b>負債・少数株主持分・資本合計</b> | <b>53,866</b> | <b>53,327</b> | <b>51,191</b> | <b>54,727</b> | <b>51,406</b> | <b>48,237</b> | <b>44,586</b> | <b>47,271</b> | <b>47,603</b> | <b>45,986</b> | -             | -             | -             | -             | -              |
| <b>&lt;Net Assets&gt;</b>  |                       |               |               |               |               |               |               |               |               |               |               |               |               |               |               |                |
| <b>Common stock</b>  |                       |               |               |               |               |               |               |               |               |               |               |               |               |               |               |                |
| Capital surplus  | 資本剰余金                 | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 10,012        | 10,012        | 10,012        | 10,012        | 10,012         |
| Retained Earnings  | 利益剰余金                 | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 6,273         | 8,490         | 7,601         | 8,241         | 9,267          |
| Treasury Stock   | 自己株式                  | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | △ 51          | △ 56          | △ 58          | △ 60          | △ 61           |
| <b>Total Shareholders' Equity</b>  | <b>株主資本合計</b>         | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>△ 51</b>   | <b>△ 56</b>   | <b>△ 58</b>   | <b>△ 60</b>   | <b>△ 61</b>    |
| Accumulated Other Comprehensive Income   | の他の包括利益累計額            | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -              |
| Unrealized holding gain (loss) on securities   | その他有価証券評価差額金          | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 1,119         | △ 16          | △ 385         | 78            | 182            |
| Gain and Loss on Deferred Hedges   | 繰延ヘッジ損益               | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | △ 0           | △ 4           | 0             | 0             | -              |
| Foreign Currency Translation Adjustment  | 為替換算調整勘定              | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | △ 441         | △ 519         | △ 644         | △ 729         | △ 1,165        |
| <b>Total Accumulated Other Comprehensive Income</b>  | <b>の他の包括利益累計額合計</b>   | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>△ 441</b>  | <b>△ 519</b>  | <b>△ 644</b>  | <b>△ 729</b>  | <b>△ 1,165</b> |
| Minority Shareholders' Interests   | 少数株主持分                | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 628           | 920           | 908           | 1,028         | 1,334          |
| <b>Total Net Assets</b>  | <b>純資産合計</b>          | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>27,285</b> | <b>28,573</b> | <b>27,179</b> | <b>28,316</b> | <b>29,313</b>  |
| <b>Total Liabilities &amp; Net Assets</b>  | <b>負債・純資産合計</b>       | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>46,188</b> | <b>48,696</b> | <b>44,818</b> | <b>45,939</b> | <b>63,983</b>  |