

Consolidated Balance Sheet

(¥Million)

Fiscal Year	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<Assets>										
Current Assets										
Cash & Deposits	5,961	5,221	3,474	6,635	5,441	5,886	4,113	3,711	3,352	4,006
Trade Notes & Accounts Receivable	17,113	18,650	17,542	20,133	19,855	18,993	17,931	20,254	21,524	17,574
Marketable Securities	-	-	-	-	-	-	-	-	-	-
Inventories	10,433	9,988	9,256	11,079	14,156	12,198	10,969	11,541	11,557	12,937
Deferred tax assets-current	410	356	386	386	-	-	-	-	-	-
Others	2,447	1,883	2,498	3,039	3,066	1,562	1,876	2,130	1,818	2,054
Less : Allowance for Doubtful Accounts	▲ 38	▲ 125	▲ 122	▲ 106	▲ 222	▲ 80	▲ 108	▲ 121	▲ 101	▲ 91
Total Current Assets	36,328	35,975	33,015	41,167	42,298	38,560	34,782	37,515	38,151	36,482
Fixed Assets										
Tangible Fixed Assets	21,231	21,547	22,498	23,047	23,633	23,189	22,811	22,068	22,037	23,115
Intangible Fixed Assets	1,137	967	882	943	1,033	1,179	931	942	788	739
Consolidation Adjust Account	-	-	-	-	-	-	-	-	-	-
Investments & Others	4,996	4,571	4,686	4,990	7,616	7,208	8,046	8,651	10,482	9,732
Deferred tax assets-non current	301	382	286	336	559	629	566	463	1,414	1,328
Less : Allowance for Doubtful Accounts	▲ 13	▲ 14	▲ 14	▲ 14	▲ 22	▲ 7	▲ 3	▲ 3	▲ 2	▲ 2
Total Fixed Assets	27,654	27,453	28,339	29,303	32,820	32,200	32,352	32,122	34,718	34,912
Deferred Assets	-	-	-	-	-	-	-	-	-	-
Consolidation Adjust Account	-	-	-	-	-	-	-	-	-	-
Foreign Currency Translation Adjustments	-	-	-	-	-	-	-	-	-	-
Total Assets	63,983	63,428	61,355	70,471	75,118	70,761	67,134	69,637	72,870	71,395
<Liabilities & Shareholders' Equity>										
Current Liabilities										
Trade Notes & Accounts Payable	8,787	7,412	6,854	9,914	9,971	7,879	8,348	8,833	9,019	8,863
Short-Term Debt	17,869	10,716	10,399	14,511	10,173	10,527	5,392	13,527	15,037	13,712
Current portion of bonds with subscription rights to shares	-	-	-	-	-	-	-	-	-	-
Convertible Bond Due within One Year	-	-	-	-	-	-	-	-	-	-
Lease Obligations	36	50	63	67	85	82	83	74	73	72
Accrued Income Taxes	411	656	648	483	440	282	463	428	674	494
Deferred tax liabilities-current	48	2	53	88	-	-	-	-	-	-
Allowance for Directors' Bonuses	66	60	-	8	-	49	76	71	87	81
Others	3,430	3,811	3,766	3,656	3,921	3,562	3,191	3,301	3,636	3,344
Total Current Liabilities	30,650	22,710	21,784	28,729	24,593	22,382	17,555	26,236	28,528	26,567
Long-Term Liabilities										
Bonds With Subscription Rights To Shares NCL	-	-	-	-	-	-	-	-	-	-
Convertible Bond	-	-	-	-	-	-	-	-	-	-
Long-Term Debt over One Year	555	7,482	6,014	5,364	12,440	11,743	10,484	2,357	2,393	3,251
Lease Obligations	612	581	651	938	1,267	1,171	1,099	1,039	952	870
Deposits on Contract	1,128	1,065	934	848	802	752	741	736	684	582
Deferred tax liabilities-non current	229	434	530	646	561	1,094	1,721	1,464	844	625
Allowance for Employee Retirement Benefits	772	886	868	-	-	-	-	-	-	-
Allowance for Director and Corporate Auditor Retirement Benefits	418	435	463	493	389	398	404	404	447	487
Asset retirement obligations	44	45	46	46	47	47	48	48	48	48
Net Defined Benefit Liability	-	-	-	1,668	1,705	1,604	1,028	1,004	954	996
Consolidation Adjust Account	-	-	-	-	-	-	-	-	-	-
Negative Goodwill	-	-	-	-	-	-	-	-	-	-
Others	258	205	237	268	232	204	238	247	206	219
Total Long-Term Liabilities	4,019	11,136	9,747	10,275	17,446	17,016	15,766	7,302	6,530	7,081
Total Liabilities	34,669	33,847	31,532	39,005	42,039	39,399	33,321	33,539	35,059	33,649
Minority Shareholders' Interests	-	-	-	-	-	-	-	-	-	-
Foreign Currency Translation Adjustment	-	-	-	-	-	-	-	-	-	-
<Shareholders' Equity>										
Common stock	-	-	-	-	-	-	-	-	-	-
Capital surplus	-	-	-	-	-	-	-	-	-	-
Legal Reserve	-	-	-	-	-	-	-	-	-	-
Retained Earnings	-	-	-	-	-	-	-	-	-	-
Unrealized holding gain (loss) on securities	-	-	-	-	-	-	-	-	-	-
Foreign Currency Translation Adjustment	-	-	-	-	-	-	-	-	-	-
Treasury Stock	-	-	-	-	-	-	-	-	-	-
Total Shareholders' Equity	-	-	-	-	-	-	-	-	-	-
Total Liabilities & Minority Shareholders' Interests & Shareholders' Equity	-	-	-	-	-	-	-	-	-	-
<Net Assets>										
Common stock	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012
Capital surplus	9,744	9,744	9,744	9,744	9,744	9,744	9,743	9,767	9,767	9,767
Retained Earnings	9,267	9,889	9,742	9,659	8,474	9,334	11,366	13,573	16,949	18,200
Treasury Stock	▲ 61	▲ 61	▲ 61	▲ 62	▲ 62	▲ 62	▲ 62	▲ 26	▲ 422	▲ 1,028
Total Shareholders' Equity	28,962	29,585	29,437	29,354	28,169	29,029	31,060	33,327	36,308	36,953
Accumulated Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-
Unrealized holding gain (loss) on securities	182	220	509	901	1,497	1,002	1,735	1,679	1,234	871
Gain and Loss on Deferred Hedges	-	-	-	-	-	-	-	-	-	-
Foreign Currency Translation Adjustment	▲ 1,165	▲ 1,560	▲ 1,437	▲ 5	2,034	▲ 319	▲ 971	▲ 1,109	▲ 2,019	▲ 2,439
Remeasurements Of Defined Benefit Plans Net Of Tax OCI	-	-	-	▲ 536	▲ 642	▲ 477	▲ 175	▲ 173	▲ 166	▲ 250
Total Accumulated Other Comprehensive Income	▲ 983	▲ 1,339	▲ 927	359	2,889	205	587	395	▲ 951	▲ 1,818
Minority Shareholders' Interests	1,334	1,336	1,312	1,751	2,019	2,127	2,164	2,374	2,454	2,610
Total Net Assets	29,313	29,581	29,822	31,465	33,079	31,362	33,813	36,097	37,811	37,745
Total Liabilities & Net Assets	63,983	63,428 </								