

Consolidated Balance Sheet

(¥Million)

Fiscal Year	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<Assets>										
Current Assets										
Cash & Deposits	5,886	4,113	3,711	3,352	4,006	3,478	5,366	6,300	6,851	4,746
Trade Notes & Accounts Receivable	18,993	17,931	20,254	21,524	17,574	17,463	20,147	22,313	21,846	20,812
Marketable Securities	-	-	-	-	-	635	1,264	-	-	-
Inventories	12,198	10,969	11,541	11,557	12,937	12,046	15,378	18,927	23,173	24,449
Deferred tax assets-current	-	-	-	-	-	-	-	-	-	-
Others	1,562	1,876	2,130	1,818	2,054	2,017	2,186	2,353	1,860	2,249
Less : Allowance for Doubtful Accounts	▲ 80	▲ 108	▲ 121	▲ 101	▲ 91	▲ 75	▲ 105	▲ 103	▲ 143	▲ 116
Total Current Assets	38,560	34,782	37,515	38,151	36,482	35,567	44,237	49,791	53,588	52,143
Fixed Assets										
Tangible Fixed Assets	23,189	22,811	22,068	22,037	23,115	22,450	23,401	27,118	28,498	32,383
Intangible Fixed Assets	1,179	931	942	788	739	558	712	5,227	4,985	4,690
Consolidation Adjust Account	-	-	-	-	-	-	-	-	-	-
Investments & Others	7,208	8,046	8,651	10,482	9,732	9,573	9,596	9,656	10,692	10,028
Deferred tax assets-non current	629	566	463	1,414	1,328	1,243	968	658	616	503
Assets for retirement benefits	-	-	-	-	-	-	-	-	213	297
Less : Allowance for Doubtful Accounts	▲ 7	▲ 3	▲ 3	▲ 2	▲ 2	▲ 2	▲ 12	▲ 13	▲ 11	▲ 1
Total Fixed Assets	32,200	32,352	32,122	34,718	34,912	33,822	34,667	42,647	44,995	47,901
Deferred Assets										
Consolidation Adjust Account	-	-	-	-	-	-	-	-	-	-
Foreign Currency Translation Adjustments	-	-	-	-	-	-	-	-	-	-
Total Assets	70,761	67,134	69,637	72,870	71,395	69,390	78,905	92,439	98,583	100,044
<Liabilities & Shareholders' Equity>										
Current Liabilities										
Trade Notes & Accounts Payable	7,879	8,348	8,833	9,019	8,863	8,081	10,585	10,292	10,725	10,980
Short-Term Debt	10,527	5,392	13,527	15,037	13,712	9,060	8,037	25,449	31,247	28,466
Current portion of bonds with subscription rights to shares	-	-	-	-	-	-	-	-	-	-
Convertible Bond Due within One Year	-	-	-	-	-	-	-	-	-	-
Lease Obligations	82	83	74	73	72	71	46	412	401	360
Accrued Income Taxes	282	463	428	674	494	309	375	255	340	197
Deferred tax liabilities-current	-	-	-	-	-	-	-	-	-	-
Allowance for Directors' Bonuses	49	76	71	87	81	17	96	96	-	96
Others	3,562	3,191	3,301	3,636	3,344	3,362	4,007	5,151	4,973	5,776
Total Current Liabilities	22,382	17,555	26,236	28,528	26,567	20,902	23,149	41,656	47,690	45,878
Long-Term Liabilities										
BondsWithSubscriptionRightsToSharesNCL	-	-	-	-	-	-	-	-	-	-
Convertible Bond	-	-	-	-	-	-	-	-	-	-
Long-Term Debt over One Year	11,743	10,484	2,357	2,393	3,251	7,727	12,661	6,185	6,200	11,743
Lease Obligations	1,171	1,099	1,039	952	870	819	758	1,620	1,521	1,993
Deposits on Contract	752	741	736	684	582	555	528	500	489	480
Deferred tax liabilities-non current	1,094	1,721	1,464	844	625	809	859	1,020	1,141	1,273
Allowance for Employee Retirement Benefits	-	-	-	-	-	-	-	-	-	-
Allowance for Director and Corporate Auditor Retirement Benefits	398	404	404	447	487	4	4	14	16	18
Asset retirement obligations	47	48	48	48	48	48	39	39	39	53
Liability for retirement benefits	1,604	1,028	1,004	954	996	392	242	89	119	98
Consolidation Adjust Account	-	-	-	-	-	-	-	-	-	-
Negative Goodwill	-	-	-	-	-	-	-	-	-	-
Others	204	238	247	206	219	688	556	491	484	492
Total Long-Term Liabilities	17,016	15,766	7,302	6,530	7,081	11,045	15,650	9,961	10,012	16,154
Total Liabilities	39,399	33,321	33,539	35,059	33,649	31,948	38,800	51,618	57,702	62,033
Minority Shareholders' Interests										
Foreign Currency Translation Adjustment	-	-	-	-	-	-	-	-	-	-
<Shareholders' Equity>										
Common stock	-	-	-	-	-	-	-	-	-	-
Capital surplus	-	-	-	-	-	-	-	-	-	-
Legal Reserve	-	-	-	-	-	-	-	-	-	-
Retained Earnings	-	-	-	-	-	-	-	-	-	-
Unrealized holding gain (loss) on securities	-	-	-	-	-	-	-	-	-	-
Foreign Currency Translation Adjustment	-	-	-	-	-	-	-	-	-	-
Treasury Stock	-	-	-	-	-	-	-	-	-	-
Total Shareholders' Equity	-	-	-	-	-	-	-	-	-	-
Total Liabilities & Minority Shareholders' Interests & Shareholders' Equity	-	-	-	-	-	-	-	-	-	-
<Net Assets>										
Common stock	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012
Capital surplus	9,744	9,743	9,767	9,767	9,767	9,765	9,759	9,748	9,743	8,609
Retained Earnings	9,334	11,366	13,573	16,949	18,200	18,337	19,128	19,015	16,836	16,561
Treasury Stock	▲ 62	▲ 62	▲ 26	▲ 422	▲ 1,028	▲ 998	▲ 964	▲ 1,793	▲ 1,760	▲ 1,727
Total Shareholders' Equity	29,029	31,060	33,327	36,308	36,953	37,117	37,936	36,983	34,832	33,456
Accumulated Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-
Unrealized holding gain (loss) on securities	1,002	1,735	1,679	1,234	871	355	191	51	546	116
Gain and Loss on Deferred Hedges	-	-	-	-	-	-	56	-	-	-
Foreign Currency Translation Adjustment	▲ 319	▲ 971	▲ 1,109	▲ 2,019	▲ 2,439	▲ 2,720	▲ 1,287	150	1,892	3,871
Remeasurements Of Defined Benefit Plans Net Of Tax OCI	▲ 477	▲ 175	▲ 173	▲ 166	▲ 250	▲ 186	▲ 156	▲ 83	▲ 54	▲ 111
Total Accumulated Other Comprehensive Income	205	587	395	▲ 951	▲ 1,818	▲ 2,551	▲ 1,195	118	2,385	3,875
Minority Shareholders' Interests	2,127	2,164	2,374	2,454	2,610	2,875	3,363	3,717	3,663	677
Total Net Assets	31,362	33,813	36,097	37,811	37,745	37,441	40,104	40,820	40,881	38,010
Total Liabilities & Net Assets	70,761	67,134	69,637	72,870	71,395	69,390	78,905	92,439	98,583	100,044