

Non-Consolidated Balance Sheet

(¥Million)

Fiscal Year	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
<Assets>																											
Current Assets																											
Cash & Deposits	10,552	11,511	10,895	11,282	15,205	11,212	10,764	9,844	9,669	9,418	4,579	3,033	2,709	3,629	2,617	2,578	1,923	2,216	3,438	2,656	2,352	1,806	432	953	440	1,342	596
Trade Notes & Accounts Receivable	11,047	10,073	9,632	9,215	10,013	11,307	11,211	10,864	9,910	10,867	11,302	9,683	7,973	7,814	9,383	10,491	12,378	11,792	8,988	10,647	10,854	13,358	-	-	-	-	-
Marketable Securities	1,249	1,259	1,018	1,068	1,739	1,524	1,723	1,783	1,706	1,901	100	-	-	517	53	-	111	-	-	-	-	-	-	-	-	-	-
Inventories	2,558	2,589	2,389	2,504	2,169	1,826	1,919	1,881	1,520	1,661	1,766	1,814	1,515	1,555	1,541	1,792	2,057	2,152	2,295	2,280	2,965	2,738	-	-	-	-	
Deferred tax assets-current	-	-	-	-	-	-	-	-	-	164	48	124	112	195	169	166	161	574	592	722	317	249	22	32	172	124	
Others	265	276	241	285	466	152	298	438	811	737	254	357	360	217	98	2,099	2,201	3,433	2,614	2,466	13,592	3,096	5,250	7,663	4,100	3,785	
Less : Allowance for Doubtful Accounts	▲ 93	▲ 85	▲ 82	▲ 79	▲ 83	▲ 94	▲ 92	▲ 92	▲ 69	▲ 77	▲ 20	▲ 46	▲ 41	▲ 5	▲ 32	▲ 18	▲ 10	-	-	-	-	-	-	-	-	-	
Total Current Assets	25,578	25,623	24,093	24,275	29,509	25,927	24,720	23,549	24,674	18,031	14,967	12,630	13,926	13,832	17,108	18,823	20,169	17,930	18,773	30,081	21,250	5,704	8,648	4,713	5,252	3,969	
Fixed Assets																											
Tangible Fixed Assets	10,935	10,753	10,803	11,204	10,798	10,655	10,616	10,986	10,771	11,394	12,753	12,233	12,175	11,677	11,836	11,201	10,809	9,933	9,402	9,248	9,026	8,898	8,203	7,684	7,138	6,731	
Intangible Fixed Assets	23	22	64	66	65	64	65	65	64	90	87	95	98	89	108	240	197	163	226	224	209	191	164	129	336	561	
Investments & Others Assets	5,658	6,315	7,515	7,796	8,292	8,797	9,548	9,772	9,294	9,505	12,095	15,824	15,362	18,382	18,388	17,934	16,765	9,577	8,637	9,802	11,294	20,799	29,798	28,839	34,891	27,398	
Deferred tax assets-non current	-	-	-	-	-	-	-	-	-	792	1,767	2,382	2,550	1,249	1,159	467	492	1,250	1,313	345	157	302	310	183	9	31	
Less : Allowance for Doubtful Accounts	▲ 3	▲ 3	▲ 3	▲ 32	▲ 252	▲ 589	▲ 659	▲ 659	▲ 153	▲ 154	▲ 909	▲ 1,865	▲ 2,568	▲ 2,797	▲ 2,835	▲ 6,615	▲ 6,577	▲ 164	▲ 97	▲ 83	▲ 83	▲ 1	▲ 1	▲ 1	▲ 7	▲ 5	
Less : Allowance for Loss on Investments	-	-	-	-	-	-	-	▲ 179	▲ 458	▲ 968	▲ 162	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Fixed Assets	16,615	17,089	18,379	19,034	18,905	18,928	19,571	19,986	19,519	20,660	25,633	28,670	27,618	28,603	28,653	23,227	21,687	20,760	19,482	19,536	20,606	30,190	38,475	36,835	42,368	34,717	
Deferred Assets	55	71	35	-	89	44	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Assets	42,249	42,784	42,509	43,310	48,504	44,901	45,397	44,706	43,068	45,335	43,665	43,637	40,248	42,529	42,485	40,336	40,511	40,930	37,412	38,310	50,687	51,441	44,180	45,483	47,081	39,970	
<Liabilities>																											
Current Liabilities																											
Trade Notes & Accounts Payable	7,462	7,318	6,380	5,635	5,905	6,350	6,569	5,948	4,775	5,411	5,231	3,937	4,088	4,410	4,874	5,768	6,223	7,081	4,709	5,064	6,114	5,641	-	-	-	-	-
Short-Term Debt	4,482	3,774	3,952	4,405	4,059	4,059	3,959	3,959	4,159	4,159	4,119	7,177	4,777	4,367	4,058	5,919	3,567	4,161	4,691	4,337	15,141	8,002	9,218	12,594	9,448	9,729	
Current portion of bonds with subscription rights to shares	4,420	-	-	-	4,405	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Convertible Bond Due within One Year	-	-	-	-	-	-	-	-	-	-	3,769	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Lease Obligations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	6	6	5	2	2	2	-	
Accrued Income Taxes	475	63	254	279	432	445	505	491	6	688	27	19	276	595	223	278	422	50	55	62	74	430	210	266	9	16	
Allowance for Directors' Bonuses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	26	30	-	29	66	60	8	-	49	
Others	1,382	934	1,040	873	1,034	1,237	1,032	1,312	1,160	1,578	1,777	1,101	1,146	1,045	1,204	1,407	1,308	1,124	972	1,149	1,281	1,504	63	179	55	235	
Total Current Liabilities	18,221	12,089	11,626	11,192	15,835	12,091	12,067	11,712	10,102	11,838	14,924	12,236	10,288	10,419	10,360	13,374	11,548	12,446	10,434	10,649	22,685	15,645	9,494	13,051	9,516	10,029	
Long-Term Liabilities																											
BondsWithSubscriptionRightsToSharesNCL	-	4,405	4,405	4,405	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Convertible Bond	-	-	-	-	5,000	5,000	5,000	4,300	4,003	3,769	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Long-Term Debt over One Year	456	929	784	282	168	148	128	108	89	69	49	4,571	3,993	3,426	2,868	-	1,680	1,260	840	420	-	7,033	5,842	5,270	11,536	3,725	
Lease Obligations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	22	18	12	11	12	10	7	-	
Allowance for Employee Retirement Benefits	-	-	-	-	-	-	-	-	-	-	-	44	208	83	196	-	281	351	474	554	633	700	-	-	-	-	
Allowance for Operating Loss of Subsidiaries	-	-	-	-	-	208	285	190	190	190	270	408	227	199	199	-	208	329	389	439	439	439	439	290	-	195	
Allowance for Director and Corporate Auditor Retirement Benefits	-	-	-	-	-	-	286	586	612	644	672	638	664	672	711	737	292	336	343	386	399	424	464	369	378	382	
Deposits on Contract	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20	20	-	1	1	1	1	-	-	-	-	
Asset retirement obligations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	44	45	46	46	47	48	
Others	-	-	-	-	3	3	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	313	
Total Long-Term Liabilities	456	5,334	5,189	4,687	5,168	5,152	5,340	4,980	4,869	4,641	883	5,514	5,085	4,526	3,823	1,127	2,719	2,112	2,003	1,726	1,518	8,631	6,764	6,082	11,966	4,346	
Total Liabilities	18,677	17,423	16,816	15,880	21,004	17,244	17,407	16,693	14,971	16,479	15,808	17,751	15,374	14,945	14,183	14,501	14,267	14,559	12,438	12,376	24,204	24,276	16,259	19,134	21,482	14,376	
<Shareholders' Equity>																											
Common stock	8,530	9,278	9,278	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	-	-	-	-	-	-	-	-	-	-	-
Capital surplus	8,263	9,009	9,009	9,744	9,744	9,744	9,744	9,744	9,744	9,744	9,744	9,744	9,744	9,744	9,744	9,744	-	-	-	-	-	-	-	-	-	-	-
Legal Reserve	242	266	289	311	335	358	381	410	433	459	487	501	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Retained Earnings	6,536	6,806	7,115	7,360	7,407	7,541	7,850	7,845	7,906	8,639	8,470	6,472	5,869	6,610	7,531	4,690	-	-	-	-	-	-	-	-	-	-	-
Unrealized holding gain (loss) on securities	-	-	-	-	-	-	-	-	-	-	▲ 857	▲ 844	▲ 724	1,246	1,049	1,431	-	-	-	-	-	-	-	-	-	-	-
Treasury Stock	-	-	-	-	-	-	-	-	-	-	-	-	0	▲ 27	▲ 30	▲ 37	▲ 44	-	-	-	-	-	-	-	-	-	-
Total Shareholders' Equity	23,572	25,360	25,692	27,429	27,500	27,657	27,989	28,013	28,097	28,856	27,857	25,886	24,														