

Consolidated Statement of Income

Fiscal Year	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	
Net Sales	25,855	25,861	26,477	24,709	24,554	25,519	28,607	29,405	28,357	28,337	28,508	27,082	27,384	28,231	30,045	32,806	35,548	38,552	35,327	33,495	41,494	71,535	64,203	75,174	82,691	80,977	71,384	73,310	
Cost of Sales	19,191	19,211	19,146	17,545	18,203	18,610	20,898	21,660	20,900	20,650	21,231	20,466	20,809	20,977	22,722	25,627	27,676	30,121	28,037	25,521	31,384	57,370	51,858	61,352	68,046	64,209	54,082	55,769	
Gross Profit	6,664	6,650	7,330	7,164	6,351	6,908	7,708	7,745	7,457	7,687	7,277	6,616	6,575	7,254	7,322	7,179	7,872	8,431	7,289	7,974	10,110	14,165	12,344	13,821	14,645	16,767	17,302	17,541	
Selling, General & Administrative Expenses	5,788	6,240	6,663	6,871	6,128	6,021	6,184	6,365	6,296	6,030	6,292	5,944	5,401	5,476	5,990	6,042	6,154	6,912	6,765	6,639	7,201	11,051	11,767	12,946	13,672	14,330	13,326	13,530	
Operating Income	875	409	667	292	222	887	1,524	1,379	1,160	1,656	985	672	1,173	1,777	1,332	1,136	1,717	1,518	524	1,334	2,908	3,114	576	875	972	2,437	3,975	4,010	
<Non-Operating Income>																													
Interest & Dividend Income	1,025	1,042	487	372	353	228	158	132	108	117	103	65	39	91	103	94	98	122	134	74	99	101	96	105	96	120	150	246	
Equity in Earnings of Affiliates	-	-	-	-	-	-	-	-	-	-	-	18	3	50	77	52	47	49	56	0	35	13	23	22	41	44	39	34	
Others	449	364	448	376	373	267	290	376	411	334	288	192	238	374	772	882	455	437	324	458	296	314	1,229	2,023	355	1,092	337	362	
Total Non-Operating Income	1,474	1,406	935	748	726	495	448	509	519	451	410	261	328	543	928	1,024	603	616	460	568	408	440	1,349	2,170	496	1,252	523	648	
<Non-Operating Expenses>																													
Interest Expenses	822	882	437	374	352	280	218	192	280	230	262	263	217	192	171	212	233	256	267	209	229	459	369	333	348	352	306	266	
Others	69	178	378	431	293	208	228	47	160	200	74	132	271	62	40	97	91	86	331	97	321	935	134	105	872	112	260	383	
Total Non-Operating Expenses	891	1,060	815	805	645	488	447	239	441	430	336	396	488	254	212	309	325	323	599	306	551	1,395	504	438	1,221	464	566	650	
Ordinary Income	1,458	755	786	235	303	894	1,525	1,649	1,238	1,077	1,059	536	1,013	2,065	2,047	1,852	1,995	1,812	385	1,590	2,765	2,159	1,421	2,607	248	3,225	3,931	4,008	
Extraordinary Income	122	310	34	45	219	66	-	-	54	11	303	216	212	-	144	860	851	251	60	618	619	341	121	142	19	-	45	594	
Extraordinary Expenses	64	317	324	235	1	115	212	414	717	391	484	1,546	1,940	22	0	4,001	113	924	557	228	785	15	109	966	654	293	207	647	
Net Income before Adjustment on Tax etc.	1,516	748	497	46	522	844	1,313	1,235	575	1,297	878	▲ 793	▲ 714	2,042	2,192	▲ 1,288	2,733	1,140	▲ 111	1,986	2,600	2,485	1,433	1,782	▲ 386	2,931	3,769	3,954	
Corporate Income Tax etc.	790	518	521	372	577	684	769	805	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Corporate Income Tax etc.	-	-	-	-	-	-	-	-	410	886	565	121	417	924	667	644	817	175	144	92	495	1,194	1,138	1,263	786	853	782	1,167	
Adjustment on Income Tax etc.	-	-	-	-	-	-	-	-	-	▲ 133	41	▲ 229	▲ 655	▲ 124	173	401	-	7	▲ 1,138	-	901	610	171	-	73	▲ 308	569	▲ 200	
Refund of Income Taxes for Prior periods	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Net Income before Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,494	1,119	171	445	▲ 864	1,508	2,683	2,987
Minority Shareholders' Interests	6	29	16	▲ 3	1	2	-	-	6	▲ 65	38	13	15	54	19	20	45	137	155	41	157	107	▲ 44	165	160	286	261	261	
Amortization of Goodwill Arising on Consolidation	▲ 64	▲ 65	▲ 164	▲ 164	▲ 165	▲ 100	▲ 100	▲ 1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity in Earnings of Affiliates	▲ 14	85	67	49	▲ 14	87	197	107	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Foreign Currency Translation Adjustment	7	5	4	3	5	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Net Income	660	285	▲ 99	▲ 440	▲ 227	151	641	536	171	379	231	▲ 698	▲ 492	1,187	1,332	▲ 2,354	1,863	2,607	▲ 413	951	1,337	1,011	216	280	▲ 1,025	1,222	2,421	2,725	
Consolidated Company	7	7	9	9	8	8	9	9	10	11	10	10	11	12	13	14	14	14	12	18	37	37	37	37	36	36	35	35	
Additions to Property, Plant & Equipment (¥Million)	-	-	-	-	-	841	1,048	1,350	967	1,854	2,813	767	1,181	659	1,883	1,338	2,009	2,198	2,249	1,540	1,795	2,467	2,297	1,959	2,508	2,972	2,028	1,841	
Depreciation and Amortization (¥Million)	-	-	-	-	-	1,205	1,272	1,230	1,239	1,381	1,514	1,546	1,434	1,321	1,280	1,287	1,287	1,475	1,593	1,677	1,616	1,933	2,106	2,149	2,339	2,126	2,037	1,948	
Employees (Person)	-	-	-	-	-	-	-	-	-	778	806	748	700	724	785	807	769	814	821	951	1,582	1,637	1,575	1,520	1,464	1,464	1,462	1,467	
Net Income per Share (¥)	27.37	11.39	▲ 3.92	▲ 16.66	▲ 8.57	5.70	24.13	20.17	6.44	14.37	8.87	▲ 26.78	▲ 18.89	44.83	50.29	▲ 90.61	71.75	100.41	▲ 15.94	36.66	51.53	38.99	8.33	10.80	▲ 39.53	47.12	93.31	105.03	
Net Assets per Share (¥)	1,010.08	1,025.26	1,012.59	1,000.22	984.69	981.93	997.34	1,006.78	1,007.18	1,037.02	961.67	921.93	913.82	1,034.14	1,056.34	979.06	1,026.52	1,065.12	1,012.17	1,051.45	1,078.21	1,088.48	1,098.70	1,145.11	1,196.97	1,126.65	1,219.68	1,295.79	
Return on Equity (%)	2.69	1.09	-	-	-	0.58	2.44	2.01	0.64	1.41	0.89	-	-	4.69	4.90	-	7.15	9.43	-	3.55	4.84	3.60	0.76	0.96	-	4.06	7.95	8.34	
Shareholders' Equity Ratio (%)	46.47	49.36	48.97	49.37	45.44	48.42	49.21	50.18	52.30	49.42	48.79	49.84	53.29	56.92	57.72	55.31	57.71	56.79	58.62	59.40	43.73	44.53	46.47	42.17	41.27	41.31	46.99	48.33	
Cash Dividends per Share (¥)	10	8	8	8	8	8	10	8	8	10	10	10	10	12	12	12	15	18	12	12	14	14	14	14	14	14	14	17	23
Pay-out Ratio (%)	36.85	71.42	-	-	-	140.82	41.44	39.65	124.04	69.19	112.68	-	-	26.27	23.41	-	20.91	17.93	-	32.73	27.17	35.91	168.07	129.63	-	29.71	18.22	21.90	
Dividend Yield (%)	0.58	0.86	0.84	0.79	0.99	0.79	1.20	1.35	1.99	2.50	2.41	2.94	2.55	1.48	1.62	1.51	1.85	3.36	3.42	2.22	2.32	2.40	3.03	3.06	2.97	2.60	2.17	2.84	
Issued Share (Thousand)	24,318	25,442	25,442	26,580	26,580	26,580	26,580	26,580	26,580	26,580	26,580	26,580	26,080	26,080	26,080	26,080	26,080	26,080	26,080	26,080	26,080	26,080	26,080	26,080	26,080	26,080	26,080	26,080	
Stock Price	2,300	1,830	1,040	1,660	1,350	1,070	1,190	965	579	566	518	454	450	815	894	848	1,223	831	561	575	635	739	583	563	547	674	835	1,095	
#	950	916	780	872	770	750	820	464	350	350	368	290	294	374	619	625	712	418	308	322	403	527	335	406	427	440	458	688	
#	1,730	931	950	1,010	805	1,010	830	592	403	400	415	340	392	810	741	795	811	536	351	540	604	583	462	458	472	538	782	811	