# Consolidated Balance Sheet

連結貸借対照表

(¥Million／百万円)

| Fiscal Year | 年度 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| <Assets> | <資産の部> | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Current Assets | 流動資産 | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Cash & Deposits | 現預金 | 12,378 | 12,449 | 11,880 | 12,260 | 15,446 | 11,416 | 11,039 | 10,255 | 10,013 | 10,039 | 5,077 | 3,816 | 3,352 | 4,233 | 3,203 | 3,288 | 2,299 | 3,030 | 3,965 | 3,306 | 5,961 | 5,221 | 3,474 | 6,635 | 5,441 | 5,886 | 4,113 | 3,711 |
| Trade Notes & Accounts Receivable | 受取手形・売掛金 | 11,748 | 10,599 | 10,206 | 9,308 | 10,145 | 11,341 | 11,610 | 11,634 | 10,397 | 11,250 | 11,732 | 10,116 | 8,445 | 8,299 | 9,837 | 11,302 | 13,432 | 13,124 | 10,174 | 12,463 | 17,113 | 18,650 | 17,542 | 20,133 | 19,855 | 18,993 | 17,931 | 20,254 |
| Marketable Securities | 有価証券 | 2,018 | 1,942 | 1,686 | 1,714 | 2,314 | 2,098 | 2,287 | 2,239 | 2,070 | 2,128 | 99 | – | – | 517 | 53 | – | 111 | – | – | – | – | – | – | – | – | – | – | – |
| Inventories | たな卸資産 | 2,630 | 2,715 | 2,626 | 2,719 | 2,362 | 2,024 | 2,277 | 2,247 | 2,045 | 2,816 | 2,802 | 3,248 | 2,596 | 2,772 | 2,894 | 3,826 | 4,220 | 5,966 | 5,264 | 5,094 | 10,433 | 9,988 | 9,256 | 11,079 | 14,156 | 12,198 | 10,969 | 11,541 |
| Deferred tax assets-current | 繰延税金資産(流動) | – | – | – | – | – | – | – | – | – | 192 | 92 | 162 | 161 | 243 | 205 | 215 | 205 | 607 | 633 | 772 | 410 | 356 | 367 | 386 | 492 | 374 | 336 | 260 |
| Others | その他の流動資産 | 574 | 498 | 385 | 540 | 251 | 274 | 187 | 514 | 387 | 616 | 440 | 608 | 558 | 452 | 565 | 704 | 438 | 620 | 428 | 497 | 2,447 | 1,883 | 2,498 | 3,039 | 3,066 | 1,562 | 1,876 | 2,130 |
| Less : Allowance for Doubtful Accounts | 貸倒引当金 | ▲ 116 | ▲ 87 | ▲ 83 | ▲ 74 | ▲ 81 | ▲ 91 | ▲ 90 | ▲ 460 | ▲ 65 | ▲ 68 | ▲ 48 | ▲ 65 | ▲ 43 | ▲ 21 | ▲ 39 | ▲ 34 | ▲ 45 | ▲ 38 | ▲ 33 | ▲ 49 | ▲ 38 | ▲ 125 | ▲ 122 | ▲ 106 | ▲ 222 | ▲ 80 | ▲ 108 | ▲ 121 |
| Total Current Assets | 流動資産合計 | 29,233 | 28,117 | 26,701 | 26,469 | 30,438 | 27,064 | 27,311 | 26,430 | 24,849 | 26,975 | 20,196 | 17,886 | 15,070 | 16,497 | 16,720 | 19,302 | 20,662 | 23,311 | 20,432 | 22,084 | 36,328 | 35,975 | 33,015 | 41,167 | 42,790 | 38,934 | 35,118 | 37,775 |
| Fixed Assets | 固定資産 | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Tangible Fixed Assets | 有形固定資産 | 16,897 | 17,295 | 18,459 | 21,077 | 20,487 | 20,056 | 19,956 | 20,007 | 19,539 | 20,963 | 22,351 | 21,688 | 21,274 | 20,518 | 21,074 | 17,191 | 17,431 | 17,850 | 16,982 | 17,250 | 21,231 | 21,547 | 22,498 | 23,047 | 23,633 | 23,189 | 22,811 | 22,068 |
| Intangible Fixed Assets | 無形固定資産 | 29 | 53 | 93 | 82 | 78 | 74 | 130 | 139 | 125 | 133 | 115 | 116 | 117 | 107 | 124 | 293 | 254 | 222 | 923 | 801 | 1,137 | 967 | 882 | 943 | 1,033 | 1,179 | 931 | 942 |
| Consolidation Adjust Account | 連結調整勘定 | – | – | – | – | – | – | – | – | – | 1 | 1 | 6 | 4 | 2 | 6 | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Investments & Others | 投資等 | 6,327 | 7,173 | 6,976 | 6,161 | 6,649 | 6,906 | 6,505 | 6,483 | 6,133 | 5,637 | 7,735 | 7,358 | 6,435 | 9,732 | 8,170 | 9,124 | 7,818 | 6,040 | 5,014 | 5,364 | 4,996 | 4,571 | 4,686 | 4,990 | 7,617 | 7,208 | 8,046 | 8,651 |
| Deferred tax assets-non current | 繰延税金資産(固定) | – | – | – | – | – | – | – | – | – | 403 | 1,088 | 1,265 | 1,779 | 468 | 462 | 132 | 79 | 1,364 | 1,490 | 452 | 301 | 382 | 286 | 336 | 203 | 266 | 448 | 337 |
| Less : Allowance for Doubtful Accounts | 貸倒引当金 | ▲ 37 | ▲ 59 | ▲ 186 | ▲ 336 | ▲ 394 | ▲ 405 | ▲ 364 | ▲ 27 | ▲ 21 | ▲ 21 | ▲ 82 | ▲ 85 | ▲ 95 | ▲ 55 | ▲ 57 | ▲ 58 | ▲ 58 | ▲ 93 | ▲ 26 | ▲ 13 | ▲ 13 | ▲ 14 | ▲ 14 | ▲ 14 | ▲ 22 | ▲ 7 | ▲ 3 | ▲ 3 |
| Total Fixed Assets | 固定資産合計 | 23,217 | 24,463 | 25,344 | 26,985 | 26,823 | 26,634 | 26,228 | 26,602 | 25,775 | 27,118 | 31,210 | 30,350 | 29,515 | 30,773 | 30,882 | 26,684 | 25,525 | 25,384 | 24,385 | 23,855 | 27,654 | 27,453 | 28,339 | 29,303 | 32,465 | 31,837 | 32,234 | 31,996 |
| Deferred Assets | 繰延資産 | 55 | 71 | 35 | – | 89 | 44 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Consolidation Adjust Account | 連結調整勘定 | 258 | 193 | 528 | 364 | 203 | 102 | 2 | 1 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Foreign Currency Translation Adjustments | 為替換算調整 | 97 | – | – | 28 | 44 | 58 | 324 | 293 | 566 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Total Assets | 資産合計 | 52,863 | 52,845 | 52,609 | 53,849 | 57,599 | 53,905 | 53,866 | 53,327 | 51,191 | 54,727 | 51,406 | 48,237 | 44,586 | 47,271 | 47,603 | 45,986 | 46,188 | 48,696 | 44,818 | 45,939 | 63,983 | 63,428 | 61,355 | 70,471 | 75,255 | 70,772 | 67,352 | 69,771 |
| <Liabilities & Shareholders' Equity> | <負債・資本の部> | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Current Liabilities | 流動負債 | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Trade Notes & Accounts Payable | 支払手形・買掛金 | 7,910 | 7,627 | 6,822 | 5,657 | 6,005 | 6,362 | 6,730 | 6,536 | 5,110 | 4,979 | 4,768 | 3,644 | 3,691 | 4,050 | 4,846 | 5,694 | 6,154 | 6,913 | 4,615 | 4,486 | 8,787 | 7,412 | 6,854 | 9,914 | 9,971 | 7,879 | 8,348 | 8,833 |
| Short-Term Debt | 短期借入金 | 7,379 | 6,371 | 5,908 | 6,405 | 6,804 | 7,946 | 8,486 | 9,275 | 9,330 | 11,056 | 10,620 | 10,685 | 7,843 | 7,334 | 7,139 | 8,661 | 5,650 | 7,140 | 7,455 | 7,213 | 17,869 | 10,716 | 10,399 | 14,511 | 10,173 | 10,527 | 5,392 | 13,527 |
| Current portion of bonds with subscription rights to shares | 1年内償還予定の新株引受権付社債 | 4,420 | – | – | – | 4,405 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Convertible Bond Due within One Year | 一年以内償還転換社債 | – | – | – | – | – | – | – | – | – | – | 3,769 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Lease Obligations | リース債務 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | 36 | 37 | 36 | 50 | 63 | 67 | 85 | 82 | 83 | 74 |
| Accrued Income Taxes | 未払事業税・法人税 | 543 | 73 | 358 | 285 | 460 | 505 | 574 | 585 | 40 | 736 | 49 | 41 | 324 | 679 | 296 | 376 | 551 | 112 | 91 | 101 | 411 | 656 | 648 | 483 | 440 | 282 | 463 | 428 |
| Deferred tax liabilities-current | 繰延税金負債 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | 48 | 2 | 53 | 88 | 130 | – | – | – |
| Allowance for Directors' Bonuses | 役員賞与引当金 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | 26 | 30 | – | 29 | 66 | 60 | – | 8 | – | 49 | 76 | 71 |
| Others | その他の流動負債 | 1,846 | 1,297 | 2,058 | 2,769 | 1,210 | 1,385 | 906 | 1,155 | 1,438 | 2,040 | 2,289 | 1,508 | 1,516 | 1,339 | 1,712 | 2,099 | 1,887 | 2,186 | 1,402 | 1,786 | 3,430 | 3,811 | 3,766 | 3,656 | 3,921 | 3,562 | 3,191 | 3,301 |
| Total Current Liabilities | 流動負債合計 | 22,103 | 15,372 | 15,150 | 15,121 | 18,887 | 16,202 | 17,149 | 18,008 | 15,919 | 18,811 | 21,497 | 15,880 | 13,376 | 13,404 | 13,995 | 16,831 | 14,270 | 16,382 | 13,601 | 13,655 | 30,650 | 22,710 | 21,784 | 28,729 | 24,723 | 22,382 | 17,555 | 26,236 |
| Long-Term Liabilities | 固定負債 | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| BondsWithSubscriptionRightsToSharesNCL | 新株引受権付社債 | – | 4,405 | 4,405 | 4,405 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Convertible Bond | 転換社債 | – | – | – | – | 5,000 | 5,000 | 5,000 | 4,300 | 4,003 | 3,769 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Long-Term Debt over One Year | 長期借入金 | 1,327 | 2,106 | 2,639 | 3,110 | 2,965 | 2,056 | 1,760 | 953 | 1,113 | 1,192 | 1,091 | 4,769 | 4,107 | 3,491 | 3,027 | 132 | 1,945 | 1,525 | 1,393 | 1,143 | 555 | 7,482 | 6,014 | 5,364 | 12,440 | 11,743 | 10,484 | 2,357 |
| Lease Obligations | リース債務 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | 317 | 328 | 612 | 581 | 651 | 938 | 1,267 | 1,171 | 1,099 | 1,039 |
| Deposits on Contract | 預り保証金 | 4,708 | 4,706 | 4,624 | 4,582 | 4,564 | 4,546 | 3,401 | 2,900 | 2,719 | 2,561 | 2,299 | 2,097 | 1,928 | 1,818 | 1,739 | 1,672 | 1,520 | 1,371 | 1,233 | 1,170 | 1,128 | 1,065 | 934 | 848 | 802 | 752 | 741 | 736 |
| Deferred tax liabilities-non current | 繰延税金負債(固定) | – | – | – | – | – | – | – | – | – | – | – | 20 | 1 | – | – | 361 | 60 | 3 | 19 | 53 | 229 | 434 | 530 | 646 | 567 | 1,105 | 1,939 | 1,598 |
| Allowance for Employee Retirement Benefits | 退職給付引当金 | – | – | – | – | – | – | – | – | – | – | 92 | 89 | 135 | 312 | 165 | 283 | 366 | 429 | 539 | 665 | 772 | 886 | 868 | – | – | – | – | – |
| Allowance for Director and Corporate Auditor Retirement Benefits | 役員退職慰労引当金 | – | – | – | – | – | – | – | 286 | 586 | 612 | 644 | 672 | 638 | 664 | 672 | 711 | 737 | 292 | 336 | 370 | 418 | 435 | 463 | 493 | 389 | 398 | 404 | 404 |
| Asset retirement obligations | 資産除去債務 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | 44 | 45 | 46 | 46 | 47 | 47 | 48 | 48 |
| Net Defined Benefit Liability | 退職給付に係る負債 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | 1,668 | 1,705 | 1,604 | 1,028 | 1,004 |
| Consolidation Adjust Account | 連結調整勘定 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | 0 | – | – | – | – | – | – | – | – | – | – | – | – |
| Negative Goodwill | 負ののれん | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | 1 | – | – | – | – | – | – | – | – | – | – | – |
| Others | その他固定負債 | 104 | 28 | – | 34 | – | – | 47 | 117 | 34 | 47 | – | – | – | – | – | 4 | – | 118 | 197 | 234 | 258 | 205 | 237 | 268 | 232 | 204 | 238 | 247 |
| Total Long-Term Liabilities | 固定負債合計 | 6,140 | 11,246 | 11,669 | 12,132 | 12,530 | 11,603 | 10,208 | 8,557 | 8,458 | 8,183 | 4,127 | 7,649 | 6,811 | 6,287 | 5,605 | 3,166 | 4,632 | 3,739 | 4,037 | 3,967 | 4,019 | 11,136 | 9,747 | 10,275 | 17,453 | 17,027 | 15,984 | 7,436 |
| Total Liabilities | 負債合計 | 28,244 | 26,621 | 26,821 | 27,253 | 31,418 | 27,805 | 27,358 | 26,566 | 24,377 | 26,995 | 25,624 | 23,529 | 20,188 | 19,691 | 19,601 | 19,997 | 18,902 | 20,122 | 17,638 | 17,622 | 34,669 | 33,847 | 31,532 | 39,005 | 42,176 | 39,410 | 33,539 | 33,673 |
| Minority Shareholders' Interests | 少数株主持分 | 55 | 24 | 8 | 10 | 7 | – | – | – | 43 | 686 | 702 | 664 | 638 | 675 | 526 | 555 | – | – | – | – | – | – | – | – | – | – | – | – |
| Foreign Currency Translation Adjustment | 為替換算調整勘定 | – | 116 | 18 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| <Shareholders' Equity> | <資本の部> | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Common stock | 資本金 | 8,530 | 9,278 | 9,278 | 10,012 | 10,012 | 10,012 | 10,012 | 10,012 | 10,012 | 10,012 | 10,012 | 10,012 | 10,012 | 10,012 | 10,012 | 10,012 | – | – | – | – | – | – | – | – | – | – | – | – |
| Capital surplus | 資本剰余金 | 8,263 | 9,009 | 9,009 | 9,744 | 9,744 | 9,744 | 9,744 | 9,744 | 9,744 | 9,744 | 9,744 | 9,744 | 9,744 | 9,744 | 9,744 | 9,744 | – | – | – | – | – | – | – | – | – | – | – | – |
| Legal Reserve | 利益準備金 | 242 | 266 | 289 | 312 | 336 | 359 | 381 | 410 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Retained Earnings | 利益剰余金 | 7,528 | 7,531 | 7,185 | 6,516 | 6,080 | 5,983 | 6,371 | 6,593 | 7,013 | 7,288 | 7,236 | 6,266 | 5,513 | 6,440 | 7,412 | 4,721 | – | – | – | – | – | – | – | – | – | – | – | – |
| Unrealized holding gain (loss) on securities | その他有価証券評価差額金 | – | – | – | – | – | – | – | – | – | – | ▲ 1,349 | ▲ 1,494 | ▲ 1,136 | 1,179 | 826 | 1,478 | – | – | – | – | – | – | – | – | – | – | – | – |
| Foreign Currency Translation Adjustment | 為替換算調整勘定 | – | – | – | – | – | – | – | – | – | – | ▲ 564 | ▲ 485 | ▲ 346 | ▲ 441 | ▲ 483 | ▲ 480 | – | – | – | – | – | – | – | – | – | – | – | – |
| Treasury Stock | 自己株式 | ▲0 | ▲ 1 | ▲0 | ▲ 1 | ▲0 | ▲0 | ▲ 1 | ▲0 | ▲0 | ▲0 | ▲0 | ▲0 | ▲ 27 | ▲ 30 | ▲ 37 | ▲ 44 | – | – | – | – | – | – | – | – | – | – | – | – |
| Total Shareholders' Equity | 資本合計 | 24,563 | 26,084 | 25,762 | 26,585 | 26,173 | 26,100 | 26,508 | 26,760 | 26,771 | 27,045 | 25,079 | 24,042 | 23,759 | 26,905 | 27,475 | 25,433 | – | – | – | – | – | – | – | – | – | – | – | – |
| Total Liabilities & Minority Shareholders' Interests & Shareholders' Equity | 負債・少数株主持分・資本合計 | 52,863 | 52,845 | 52,609 | 53,849 | 57,599 | 53,905 | 53,866 | 53,327 | 51,191 | 54,727 | 51,406 | 48,237 | 44,586 | 47,271 | 47,603 | 45,986 | – | – | – | – | – | – | – | – | – | – | – | – |
| <Net Assets> | <純資産の部> | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Common stock | 資本金 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | 10,012 | 10,012 | 10,012 | 10,012 | 10,012 | 10,012 | 10,012 | 10,012 | 10,012 | 10,012 | 10,012 | 10,012 |
| Capital surplus | 資本剰余金 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | 9,744 | 9,744 | 9,744 | 9,744 | 9,744 | 9,744 | 9,744 | 9,744 | 9,744 | 9,744 | 9,743 | 9,767 |
| Retained Earnings | 利益剰余金 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | 6,273 | 8,490 | 7,601 | 8,241 | 9,267 | 9,889 | 9,742 | 9,659 | 8,474 | 9,334 | 11,366 | 13,573 |
| Treasury Stock | 自己株式 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | ▲ 51 | ▲ 56 | ▲ 58 | ▲ 60 | ▲ 61 | ▲ 61 | ▲ 61 | ▲ 62 | ▲ 62 | ▲ 62 | ▲ 62 | ▲ 26 |
| Total Shareholders' Equity | 株主資本合計 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | 27,938 | 28,962 | 29,585 | 29,437 | 29,354 | 28,169 | 29,029 | 31,060 | 33,327 |
| Accumulated Other Comprehensive Income | その他の包括利益累計額 | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Unrealized holding gain (loss) on securities | その他有価証券評価差額金 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | 1,119 | ▲ 16 | ▲ 385 | 78 | 182 | 220 | 509 | 901 | 1,497 | 1,002 | 1,735 | 1,679 |
| Gain and Loss on Deferred Hedges | 繰延ヘッジ損益 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | ▲ 0 | ▲ 4 | 0 | 0 | – | – | – | – | – | – | – | – |
| Foreign Currency Translation Adjustment | 為替換算調整勘定 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | ▲ 441 | ▲ 519 | ▲ 644 | ▲ 729 | ▲ 1,165 | ▲ 1,560 | ▲ 1,437 | ▲ 5 | 2,034 | ▲ 319 | ▲ 971 | ▲ 1,109 |
| Remeasurements Of Defined Benefit Plans Net Of Tax OCI | 退職給付に係る調整累計額 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | ▲ 536 | ▲ 642 | ▲ 477 | ▲ 175 | ▲ 173 |
| Total Accumulated Other Comprehensive Income | その他の包括利益累計額合計 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | ▲ 650 | ▲ 983 | ▲ 1,339 | ▲ 927 | 359 | 2,889 | 205 | 587 | 395 |
| Minority Shareholders' Interests | 非支配株主持分 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | 628 | 920 | 908 | 1,028 | 1,334 | 1,336 | 1,312 | 1,751 | 2,019 | 2,127 | 2,164 | 2,374 |
| Total Net Assets | 純資産合計 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | 27,285 | 28,573 | 27,179 | 28,316 | 29,313 | 29,581 | 29,822 | 31,465 | 33,079 | 31,362 | 33,813 | 36,097 |
| Total Liabilities & Net Assets | 負債・純資産合計 | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – | 46,188 | 48,696 | 44,818 | 45,939 | 63,983 | 63,428 | 61,355 | 70,471 | 75,255 | 70,772 | 67,352 | 69,771 |